A word from the Project Director

One of ECAC’s objectives is to keep increasing the volume of activities delivered by the CASE Project to meet the needs and expectations of our Partner States, which means to keep increasing the number of experts delivering those activities on site.

Since the start of the Project, experts have been released on a mission-by-mission basis by ECAC Member States and, more recently, Partner States. As of the end of 2018, experts from the national authorities of ECAC Member States and Partner States will join the CASE Project team as secondees. The first secondee from an ECAC Member State, Ukraine, is due to start working with the Project as of 1 December 2018, and more will follow soon from Partner States.

This new approach will not only enable more activities to be delivered but also contribute to the continuous professional development of individual regional experts. More about this in the next issue of CASE News!

Patricia Reverdy
ECAC Deputy Executive Secretary

Annual meeting of the CASE Project Steering Group
Brussels, 8 June 2018

The fourth meeting of the Steering Group of the CASE Project was co-chaired by Olivier Luyckx, Head of Unit, in charge of Security and Nuclear Safety within the European Commission’s Directorate-General for International Cooperation and Development (DG DEVCO), and ECAC’s Patricia Reverdy.

The meeting was attended by the four main categories of organisations involved in the Project: European Commission (DG DEVCO, DG Mobility and Transport, DG Migration and Home Affairs) and the European External Action Service, most of the ECAC Member States that are heavily involved in the Project (France, Ireland, the Netherlands, Portugal, Spain and the United Kingdom), international organisations (the West African Economic and Monetary Union [WAEMU] and ICAO) and industry (ACI).

The CASE team highlighted the most significant trends in its implementation, such as the increasing use of regional experts from Partner States, the delivery of activities on a subregional basis and the sharing of information on the Project’s actions with the other capacity-building programmes, including ICAO AFI SEC/FAL Plan and other EU-funded initiatives in the broader field of security.

There was substantial feedback from the participants, including Mr Paul Koffi Koffi, Commissioner in charge of WAEMU’s Community Land Planning and Transport Department. This led to discussions on how to best collectively continue the implementation of the CASE Project while building on its achievements so far, as well as how to address challenges such as the sustainability of the activities delivered, the political commitment of Partner States and efficient cooperation with other multi- and bilateral capacity-building initiatives in aviation security.

Spotlight on the CASE Project’s counter-MANPADS activities

The CASE Project mentoring activity dedicated to MANPADS assessment – including the identification of potential vulnerabilities – and mitigation measures is one of the most frequently requested activities by Partner States, stemming principally from their own national assessments of the threat posed to civil aviation by the use of man-portable air-defence systems (MANPADS) and other infantry weapons.

Due to the nature of the threat, this component of the CASE Project has very specific features which distinguish it from other national activities. Firstly, the relevant missions, which are set up and coordinated by ECAC, are exclusively conducted by experts from France and the United Kingdom. Secondly, the activities are systematically delivered by a multi-agency team of experts, comprising personnel from the Appropriate Authority, the air force, law enforcement
The editorial in the previous issue of CASE News highlighted that the CASE Project was now in a position to deliver some of its national on-site activities on a subregional basis. Since then, three Best Practices for National Auditors (BPNA) - Level 1 courses have been organised along this format. The first took place in Cabo Verde in April 2018 and brought together four auditors from the host country, three participants from São Tomé e Príncipe and one from Mozambique. The training course was conducted in Portuguese by one instructor from ECAC and one released by Portugal’s Autoridade Nacional da Aviação Civil, who reported that the subregional framework had been a great success, with cross-national perspectives enriching the in-depth discussions and exchanges of experience.

This first course epitomised the rationale of conducting training courses subregionally, which allows Partner States whose pool of national auditors is small (2-3 persons), to nevertheless benefit from such an activity. Furthermore, it enables States with a larger number of national auditors, such as Mozambique, that had already received a BPNA1 in July 2017, to designate additional participants – beyond the threshold of eight trainees set for this activity – at a later stage.

The training in Cabo Verde was followed, again in April 2018, by a BPNA1 in Ghana, which brought together five participants from the Ghana Civil Aviation Authority, two from Malawi and one from Zimbabwe. For all three States, it was the first CASE Project national activity to be conducted in their favour, and was delivered by two trainers: one from ECAC and one released by the Kenya Civil Aviation Authority.

Finally, a third subregional BPNA1 was organised in Botswana in July 2018 for three auditors from the host State, two from Eswatini and three from Uganda. It was carried out by one trainer from ECAC and one from Aviation Security Malta, a department of the Ministry of Home Affairs and National Security. For Eswatini (formerly known as Swaziland) and Botswana, it was also their first involvement with the Project at an operational level.

These three activities, which will be followed by a fourth multi-country BPNA to be conducted in French in October, have confirmed the added value of this subregional option, in terms both of flexibility and volume of activities, thereby helping to cope with the ever-increasing demand for such training courses.
CASE Project featured at ICAO’s AFI Aviation week
Niamey, 18 & 19 July 2018

As ECAC is a participant in the Steering Committee of ICAO’s Comprehensive Regional Implementation Plan for Aviation Security and Facilitation in Africa (AFI SECFAL Plan), the CASE Project team attended the seventh edition of the Steering Committee, which took place in Niamey on 19 July 2018 and was opened by the Secretary General of ICAO, Dr Fang Liu.

The Project’s Aviation Security Technical Specialist delivered a presentation to update the participants on the ongoing activities and on the recent and upcoming developments of the CASE Project, including the increasing use of experts from Partner States and the plan to recruit secondees from those same Partner States on a more sustained basis, i.e. for a duration of six months.

The day before, at the Third AFI Security and Facilitation Symposium, which was also part of the AFI event, the Executive Secretary of ECAC, Mr Salvatore Sciacchitano, had elaborated on the achievements of the CASE Project during his presentation on ECAC’s cooperation with the African Civil Aviation Commission in aviation security.

CASE training on quality control for cargo operations conducted in Kenya
Nairobi, 22-24 May 2018

Two instructors from ECAC and the Dutch National Coordinator for Security and Counterterrorism conducted a three-day Best Practices for National Auditors - Cargo training course in Nairobi on 22-24 May. The course, which aims to reinforce the skills of national auditors who are relatively new to compliance-monitoring activities in the field of cargo and mail security, was attended by four participants from the Kenya Civil Aviation Authority (KCAA) and two from industry.

The activity was both opened and closed by Captain Tom Ogenche, the KCAA’s Director of Aviation Safety and Security Regulations, to whom an ECAC Standard Test Piece was given by the CASE Project in order to support the KCAA’s quality control activities at Kenyan airports, beyond cargo operations. The final day of the training was also attended by Mr Jean-Pierre Bardoul, Regional Programme Manager with the EU Delegation to Kenya, who expressed his appreciation of Kenya’s engagement in the CASE Project.

This was the first national activity to be delivered to the benefit of Kenya, and followed the successful hosting of a regional workshop on security culture by the KCAA in January 2018 (see Issue 5 of the CASE Newsletter).

Further CASE activities aimed at quality control in Mozambique
Maputo, 6-10 August 2018

After receiving a Best Practices for National Auditors (BPNA) - Level 1 training in July 2017, the Appropriate Authority of Mozambique asked to benefit from level two of this course, which was delivered from 6 to 8 August in Maputo.

The organisation of this BPNA2 met the two prerequisites set by the CASE Project for such an activity. Firstly, that an interval of at least 12 months should take place between the first and second levels, so as to allow the participants to apply the new methodologies and tools learned to their daily activities for a minimum period of time, thus enabling them to bring specific insight in the form of increased experience and additional feedback to the second training course. Secondly, the same Mozambican auditors participated in both training courses: a positive indication of staff retention in this crucial field of aviation security.

The Mozambique CAA selected in-flight supplies and access control (persons and goods) for the audit.

Cargo security audit in Côte d’Ivoire
Abidjan, 4-7 June 2018

At the request of the Autorité Nationale de l’Aviation Civile de Côte d’Ivoire (ANAC-CI), a cargo and mail security audit was conducted at Félix-Houphouët-Boigny International Airport in Abidjan in June.

ANAC-CI had identified this activity as a priority due to the recent revamping of the airport’s cargo terminal. The audit consequently became the first national activity to be delivered by the CASE Project in this Partner State.

As a joint activity, the two auditors from the CASE Project were supported by a national expert from ANAC-CI, in the person of Ms Rosalie Kondo, Deputy Director for Security Control and Facilitation.

As ECAC is a participant in the Steering Committee of ICAO’s Comprehensive Regional Implementation Plan for Aviation Security and Facilitation in Africa (AFI SECFAL Plan), the CASE Project team attended the seventh edition of the Steering Committee, which took place in Niamey on 19 July 2018 and was opened by the Secretary General of ICAO, Dr Fang Liu.
The second of the CASE Project’s new regional activities to be implemented, a workshop on Explosive Detection Dogs (EDDs), was jointly organised by ECAC and the African Civil Aviation Commission and hosted in Entebbe by the Civil Aviation Authority of Uganda (UCAA) on 5-6 June.

The workshop was attended by a total of 42 participants from 18 Partner States, including, for the first time, Liberia. Opened by Dr David Kakuba, Managing Director of the UCAA, the workshop included two speakers from Partner States (Uganda and South Africa), three from Europe (Portugal, the United Kingdom and ECAC) and one from the United States, reflecting the increasing diversity in the speakers for CASE Project workshops.

The presentations principally covered international requirements and best practices in the training, approval and use of EDDs, including not limited to cargo screening. In addition, a visit to the police force’s aviation security canine unit at Entebbe International Airport was organised by the UCAA, where participants were shown aspects of the training programme and a real EDD-led search of hold baggage in the airport’s departure terminal. The workshop concluded with a presentation on the CASE Project’s new national activity on the training, certification and operational use of EDDs.

New workshop on Explosive Detection Dogs held in Uganda
Entebbe, 5-6 June 2018

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New workshop on security in airport design in Saudi Arabia
Jeddah, 8-9 May 2018

A total of 27 participants from 9 Partner States attended the CASE Project Security in Airport Design workshop, which was jointly organised by ECAC and Airports Council International (ACI) in Jeddah on 8-9 May, with significant support from the General Authority of Civil Aviation of Saudi Arabia (GACA).

The workshop was opened by Mr Mohammed Al-Fozan, GACA’s Assistant President for Aviation Security, and moderated by Mr David Trembaczkowski-Ryder, ACI EUROPE’s Head of Aviation Security. It included presentations by speakers from Brussels Airport, the French Direction générale de l’Aviation civile and the British Centre for the Protection of National Infrastructure (CPNI), which addressed best practices in designing airport infrastructure to resist attacks involving in particular person-borne and vehicle-borne improvised explosive devices. The configuration of the passenger travel process so as to reduce the vulnerabilities of landside areas was also discussed. In addition to the usual breakout and Q&A sessions, the workshop included a visit to one of Jeddah’s airport terminals, organised by GACA.

In the concluding session, participants expressed particular appreciation of the aspects of the presentations which focused on real scenarios and the speakers’ actual experience from recent terrorist attacks.

This workshop was the first to be implemented of the five new themes that were recently added to the scope of the CASE Project (cf. Issue 5 of CASE News, published in April 2018).
## What's next for the CASE Project in 2018?

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<tr>
<th>Date</th>
<th>Event Description</th>
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<tbody>
<tr>
<td>8-12 October</td>
<td>Best Practices for National Auditors - Level 1 Training, Abidjan, Côte d'Ivoire (second session)</td>
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<td></td>
<td><em>including participants from the Democratic Republic of the Congo and the Republic of the Congo</em></td>
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<td>22-26 October</td>
<td>Best Practices for National Auditors - Level 1 Training, Accra, Ghana</td>
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<td>5-9 November</td>
<td>Joint Cargo Security Audit, Nairobi, Kenya</td>
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<td><em>Jomo-Kenyatta International Airport</em></td>
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<td>14-15 November</td>
<td>Workshop on Behaviour Detection, Accra, Ghana</td>
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<td><em>jointly organised with the African Civil Aviation Commission</em></td>
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<td>18-20 November</td>
<td>Best Practices for National Auditors - Level 2 Training, Amman, Jordan</td>
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<td>21-22 November</td>
<td>Certification of National Auditors, Amman, Jordan</td>
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<td>26-30 November</td>
<td>Joint Vulnerability Assessment on Landside Security, Abidjan, Côte d'Ivoire</td>
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<td><em>Félix-Houphouët-Boigny International Airport</em></td>
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<td>2-3 December</td>
<td>Workshop on Vulnerability Assessments, Amman, Jordan</td>
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<td>11-12 December</td>
<td>Workshop on Insider Threats, Dublin, Ireland</td>
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<td>11-14 December</td>
<td>Training of Vulnerability Assessors on Landside Security, Cotonou, Benin</td>
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