CASE II News Summer 2023 / #6





Editorial

Welcome to CASE II News, the newsletter of the CASE II Project funded by the European Union and implemented by ECAC.

During a busy late spring and early summer period, the Project's output has continued to grow with the delivery of 15 activities to 50 Partner States from across the three target regions of the Project. In addition to representing a quarter-on-quarter delivery increase of 50%, several activities of note stood out as milestones in the Project's implementation.

In the first place, we are pleased to announce four new Partner States who have received in-country training for the first time this quarter: Cabo Verde, Guinea, Nigeria, São Tomé and Príncipe. We look forward to developing a fruitful working relationship with each of these and with many more new Partner States in the future.

Engagement with Partner States in Central Asia has seen strong growth this quarter, with the delivery of three multilateral activities. These covered a broad range of aviation security topics, all delivered in the Russian language. The Project Team is looking forward to continuing to build on these foundations in Central Asia with the multiple activities and workshop planned for the remainder of the year.

Engagement with the Project's Lusophone Partner States has also been gathering pace, thanks to the excellent cooperation between the Portuguese ANAC and the CASE II Project. The ANAC has delivered two more in-country activities for the benefit of Cabo Verde and of São Tomé and Príncipe, and planning is currently underway for more activities in Lusophone States in the next quarter.

Finally, the joint organisation of one regional and one interregional workshop has reinforced the already strong working relations with the African Civil Aviation Commission (AFCAC) and the Arab Civil Aviation Organization (ACAO). The workshops brought together a combined 108 participants from 46 Partner States, and the Project values ACAO and AFCAC's contributions to their success.

The CASE II Team would particularly like to thank its Partner States for their engagement and participation in the Project activities, and ECAC Member States for their continuous and valuable support for the Project. We look forward to a busy summer and autumn to come.



CASE II
Project Director

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Mark Rodmell

Activities

During this quarter, 15 activities were delivered to a total of 302 participants from 50 Partner States.

13 bilateral training activities were delivered for the benefit of 194 participants from 11 Partner States, of which 12 were delivered in-country and one was delivered remotely. Below is a breakdown by topic:

- Best Practices in Covert Testing: two in-country activities (São Tomé and Príncipe and Zambia)
- Best Practices in Security Equipment Inspection: two in-country training courses (Cabo Verde, Kazakhstan, Kyrgyzstan)
- Best Practices for National Auditors, Level 1: two in-country activities (Ghana, Nigeria)
- Best Practices in Risk Assessment: three incountry activities (The Gambia, Kazakhstan, Kyrgyzstan, Malawi) and one webinar delivered to Uganda.

- Best Practices in Security Culture: two incountry training events (Malawi, Kazakhstan, Kyrgyzstan)
- Counter-MANPADS Mentoring: one in-country activity (Guinea)

In addition to these 13 training activities, there were also two workshops which took place:

- An interregional workshop on the topic of "Security and Facilitation: Border Security" in Lomé, Togo; and
- A regional workshop on the topic of "Testing and Certification of Security Equipment" in Abu Dhabi, United Arab Emirates.

Of the total of 15 activities, there were nine which particularly stood out and are described below in greater detail.

Interregional Workshop on "Security and Facilitation: Border Security"

10 - 11 May 2023, Lomé, Togo

This first workshop of 2023 was an interregional effort, co-organised by ECAC, the Arab Civil Aviation Organization (ACAO), and the African Civil Aviation Commission (AFCAC) and hosted by the Togolese *Autorité Nationale de l'Aviation Civile* (ANAC) in Lomé.

Fifty-three participants from 37 African and Middle Eastern Partner States engaged in lively exchange with the 15 speakers released by ECAC Member States, Partner States, industry stakeholders and law enforcement agencies.

Opened by the Togolese Minister of Road, Rail, and Air Transport, the EU Ambassador to Togo, and the Director General of ANAC Togo, the workshop aimed to promote a common understanding of the roles and responsibilities of all stakeholders involved in passenger data exchange and border security in airports. This included discussion of:

- Emerging Security Threats and Challenges;
- Passenger Data Systems;
- The INTERPOL Database of Stolen and Lost Travel Documents;
- Border Control Tools and Systems;
- Capacity building and training programmes; and
- Regional and Interregional Cooperation.

The Project Team would like to thank all the participants and organising parties for having made the success of the workshop and looks forward to more collaborations in the future.



Group photo of participants and speakers

Best Practices in Security Culture

8 - 9 June 2023, Lilongwe, Malawi

A notable achievement during this quarter was the pilot delivery of an activity on the topic of "Best Practices in Security Culture". In development since late 2022, this activity seeks to share techniques which foster a culture of collective responsibility in aviation security, such as:

- Addressing vulnerabilities in civil aviation and the stake all airport employees have in reinforcing security;
- Encouraging a positive work culture in which the confidential reporting of security flaws is encouraged; and
- Promoting the engagement of the wider public in establishing and reinforcing a security culture.

For this pilot activity in Malawi, two CASE II experts met with 18 participants to deliver the training. Feedback from 89% of them and from the Partner State indicated that the activity would

improve attitudes, behaviour, and communication regarding security matters and would certainly inspire follow-up actions.

Some examples include strengthening ties of communication among stakeholders in aviation security as well as establishing a training programme based on the expertise gained during the activity, spreading the best practices nation-wide.

Following the success of this pilot, a second iteration was delivered this quarter to Kazakhstan and Kyrgyzstan, and the training is scheduled for more deliveries in the summer and autumn.



Participants during a practical exercise

Regional Workshop on Testing and Certification of Security Equipment

12 - 13 June 2023, Abu Dhabi, United Arab Emirates

This second workshop of the quarter was coorganised by ECAC and ACAO and hosted in Abu Dhabi by the General Civil Aviation Authority (GCAA) of the United Arab Emirates (UAE). It was opened by the Director General of the GCAA and the Director of ACAO, the Executive Secretary of ECAC, and the Ambassador of the European Union to the UAE.



The Director General of ACAO presenting to participants

More than 60 participants from 16 ACAO Member States exchanged with 10 speakers from ECAC Member States, TSA, Partner State CAAs, airport authorities, and regional civil aviation organisations on the topics of:

- The development of technical specifications including performance standards for security equipment;
- The best practices in testing and certifying security equipment;
- The best ways to procure, maintain, and inspect on site security equipment; and
- Innovations and latest developments on screening technologies.

Additionally, all participants and speakers took part in a debate on challenges faced in the selection and deployment of security equipment, moderated by the Executive Secretary of ECAC. This debate also underlined the importance of the selection, training, and motivation of screeners.

The thanks and appreciation of ECAC go out to all who contributed to this workshop's success.

MANPADS, Phase II

19 - 23 June 2023, Conakry, Guinea

Prior to the CASE II Project, Guinea had received one Counter-MANPADS Mentoring activity under the framework of the preceding CASE Project in September 2019. Building on this initial activity, three experts from the French *Direction générale de l'aviation civile* (DGAC) delivered the second phase of the programme to a group of 19 participants in Conakry for Guinea's first activity under CASE II.

Several actions had been taken following the previous phase, key among which was the appointment of a national MANPADS coordinator to facilitate collaboration among aviation security stakeholders in drafting a plan of action.

As part of the second phase of the programme, field and classroom exercises were conducted to assess vulnerabilities in the airport area and to support the drafting of a formal action plan of measures to The next phase is planned to take place in 2024 and the Project Team looks forward to working with Guinea to continue building capacity in this area for a better mitigation of risks.

Finally, the Project Team would like to thank the experts from the DGAC for their continued commitment in building Partner States' capacity to fight the threat of MANPADS and for their fruitful partnership with the Project.



Group photo with participants and experts

Activities in Central Asia

Since the first multilateral activity in March, on "Best Practices for National Auditors, Level 1", engagement with Central Asian Partner States has been robust with three multilateral activities delivered on a range of civil aviation security topics.

Altogether, 48 participants from Kyrgyzstan and Kazakhstan have benefitted from trainings in "Best Practices in Risk Assessment" (from 24-28 April), "Best Practices in Security Culture" (from 19-20



Participants during a risk assessment exercise

June), and "Best Practices in Security Equipment Inspection" (from 21-23 June).

The feedback received so far from the Partner States and participants involved has been exceptionally positive, with all participants affirming that follow-up actions inspired by the training would be taken to renew and reinforce existing security procedures in the three areas covered.

Key to the success of these activities is their delivery in Russian, thanks to the CASE II Team offering training in the language most suited to the effective learning of the participants, with the commitment of experts not only from the Project team but also from the region.

Building on the momentum of the first half of 2023, three more training activities are planned for the summer and autumn, with one regional workshop on the topic of "Emerging Threats to Civil Aviation" expected to take place in November.

Energised by high levels of interest and engagement, the Project Team looks forward to strengthening its cooperation in Central Asia in the coming months.

Partnership with the Portuguese ANAC

During this quarter, the Portuguese ANAC has delivered two activities on behalf of the CASE II Project: "Best Practices in Security Equipment Inspection" to Cabo Verde from 18 to 20 April and "Best Practices in Covert Testing" for São Tomé and Príncipe from 16 to 19 May. In both cases, it was the first in-country training activity that either Partner State had received under the CASE II Project.

Both Partner States had previously participated in webinars and workshops organised by the CASE II Project, but these were the first in-country activities.

In both cases, the feedback received from the participants and the Partner States was highly positive, indicating a 95% satisfaction rating and 95% of participants affirming that follow-up actions would be inspired by the training courses. In particular, it was noted with appreciation that the training was offered in the Portuguese language.

The Project Team is very grateful for the contribution of the Portuguese ANAC in releasing its experts to deliver these activities and looks forward to the activities scheduled in the next quarter and in the Autumn.



Group photo of experts and participants in Cabo Verde



Participants presenting the findings of practical exercises

ECAC-ACI World Cooperation Arrangement

On 27 June 2023, the President of ECAC and the Director General of Airport Council International (ACI) World met in the margins of ACI's World Annual General Assembly in Barcelona to sign a cooperation arrangement which opened the way to a new CASE II Project activity for Partner States.

Under the terms of this arrangement, the CASE II Project will cover the cost for ACI World to deliver its Airport Excellence (APEX) in Security Programme to airports located in CASE II Partner States. This Programme consists of an on-site peer review with the aim of promoting professional excellence in airport security management and operations.

These reviews will bring benefits to the airports in CASE II Partner States and contribute to the further development of their security regimes.

The first APEX reviews under the CASE II Project are expected to take place later this summer.



The President of ECAC and Director General of ACI World signing the Cooperation Arrangement

Steering Group Meeting - 3 October 2023

Looking to the autumn, the Project Team is preparing to present its actions over the past year at the third meeting of the CASE II Steering Group Committee. The meeting will take place on 3 October 2023 in Tangiers, Morocco with ACAO support.

In addition to the Project Team, representatives from the European Commission, ECAC Member States, Partner States, international and regional civil aviation organisations and security organisations, and stakeholders in the aviation industry will be invited at the Meeting.

The proceedings will consist of:

 A presentation of the Project's activities over the last year;

- A forecast of the activities and events planned until the next meeting; and
- Input from the stakeholders and members of the Steering Group.

All entities involved will receive more information and details in due course, but please save the date in the meanwhile and the Project Team will communicate details later in the summer.